Chief Executive’s Monthly Report – June 2016

**Purpose**

For discussion and direction.

**Summary**

The LGA business plan for 2015/16 centres on five priorities:

* Funding for local government
* Devolution
* Promoting Health and Wellbeing
* Economic growth, jobs and housing
* Sector-led improvement

The six-weekly Chief Executive’s report sets out the LGA’s main achievements against those priorities. In part two, the report summarises the LGA’s media outreach and provides an update of membership related activity.

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| **Recommendation**That the Leadership Board notes the Chief Executive’s report for June 2016.**Action**As directed by members. |

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**Chief Executive’s Monthly Report – June 2016**

**Part 1 – Achievements against our five priorities**

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| **Priority 1 – Funding for Local Government*** 1. **100 per cent Business rates retention: policy development –** continued joint work with the DCLG on the development of the policy. The officer steering group met in April and May, the three officer working groups met in May, and the LGA’s member task and finish group also met in May. Regular meetings for all these groups are planned up to the summer. Further information is available [here](http://www.local.gov.uk/business-rates).

 * 1. **100 per cent Business rates retention: engagement with local authorities**– officers attended a number of events including a roundtable for chief executives and finance directors in the North West; an event organised by public health colleagues in the East of England; a session with finance Core Advisers; and a number of local authority treasurer society meetings.

 * 1. **Municipal bonds** - organised a conference on capital financing for local government in association with the UK Municipal Bonds Agency.
	2. **Governance** – held the second meeting of the Resources Portfolio, including the review of how the new Governance structure is working and a gathering of initial views on business rates retention.

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| **Priority 2 – Devolution*** 1. **Health and care devolution –** published ‘[Charting progress on the health devolution journey: Early lessons from Greater Manchester](http://www.local.gov.uk/web/guest/publications/-/journal_content/56/10180/7772603/PUBLICATION)’ in partnership with the Greater Manchester Combined Authority, NHS Greater Manchester and the Public Sector Transformation Network.
	2. **Education White Paper –** LGA lobbying contributed to the Department for Education abandoning its plans to force all council maintained schools to convert to academy status by 2022.
	3. **Public Accounts Committee –** LGA Chairman, Lord Porter, gave evidence on the Cities and Local Growth inquiry, stressing the importance of a bottom-up process of devolution.
	4. **Licensing devolution workshop** - held workshop for 50 delegates to discuss opportunities for licensing reform and devolution.
	5. **Prevent and counter-extremism** - held meetings with John Hayes, the Security Minister, and Lord Ahmad, the Minister for Counter-Extremism, to discuss the role of councils in the Prevent and counter-extremism agendas.
	6. **BIS Select Committee –** submitted evidence to the ‘Powerhouses and engines: Government policy and regional growth’ inquiry, highlighting the importance of local government in promoting growth.
	7. **Devolution network –** officers met to hear the latest research on scrutiny and accountability and share experiences of developing combined authorities and devolution deals.
	8. **Devolution support –** continued to provide direct support and advice to councils across the country, particularly as they move towards implementation of their deals. A ‘communications at the heart of devolution’ event was held in Somerset. New content produced for the DevoNext hub, including details of the new and extended deals announced in the Budget.
	9. **Independent Commission on Inclusive Growth –** launched its year-long programme of activity. The LGA is one of the Commission’s sponsors.
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| **Priority 3 – Promoting Health and Wellbeing*** 1. **Mental Health –** held an event with Public Health England on mental health, attended by 250 delegates. Speakers included Norman Lamb MP, Kevin Fenton from PHE and Cllr Gillian Ford from the LGA Community Wellbeing Board.
	2. **Dementia –** supported the launch of the Prime Minister’s 2020 Dementia Challenge implementation plan, which includes actions for the LGA on further supporting Dementia Friendly Communities and a pledge on post-diagnosis support.
	3. **Sustainability and Transformation Plans (STPs) –** worked with local authorities and the NHS to further develop STPs around the country.
	4. **Review of County Sports Partnerships –** responded to the independent review by making the case for more effective partnership working with councils and local partners to increase sport and physical activity participation.
	5. **Female Genital Mutilation (FGM) –** began developing proposals with the Greater Manchester Combined Authority to support councils’ work on FGM through the National FGM Centre.
	6. **Armed Forces support** – co-commissioned, with the Forces in Mind Trust, Shared Intelligence to undertake a review of local action to support the armed forces and veterans through the armed forces covenant.
	7. **Psychoactive substances guidance** - published guidance on the new Psychoactive Substances Act.
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| **Priority 4 – Economic Growth, Jobs and Housing*** 1. **Housing and Planning Act update** - the Housing and Planning Bill received Royal Assent. Following our work with Peers, were able to secure a number of amendments, including:
		+ giving councils the ability to grant secure tenancies to families with children;
		+ restrictions around the resale of starter homes so that owners cannot ‘cash in’ on the discount only a few years after;
		+ changes to the taper rate for pay-to-stay and time limited pilots on competition in processing planning applications.

Other achievements are detailed in our briefing [here](http://www.local.gov.uk/web/guest/briefings-and-responses/-/journal_content/56/10180/7824281/ARTICLE).* 1. **Transport for a Growing Economy** – held an event for members and senior officers on how councils can shape transport to support and drive local growth. Speakers included senior representation from Network Rail, Highways England, Department for Transport, local government.
	2. **National Infrastructure Commission** – the Economy, Environment, Housing and Transport Board met with Lord Adonis, the interim Chair of the National Infrastructure Commission, and highlighted the role and importance of councils and local infrastructure.
	3. **Superfast Broadband -** the LGA launched its [Up to Speed campaign](http://www.lgauptospeed.org/) to provide councillors and council officers with a set of resources, including a speed test and case studies, to improve their residents’ broadband speeds.
	4. **Cutting red tape** – the LGA’s submission to the *Cutting Red Tape* review of local government regulation highlighted role council regulators play in supporting local businesses.
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| **Priority 5 - Sector-led Improvement** * 1. **One Public Estate –** received 31 expressions of interest from new partnerships for phase 4 of the programme. Partnerships could receive up to £50,000 to develop their submission, and up to £500,000 to progress their projects if they are successful.
	2. **Demand Management Microsite –** launched the LGA [demand management microsite](http://www.local.gov.uk/demand-management), which equips councils with the knowledge and tools they need to manage demand effectively by bringing together and highlighting examples of demand avoidance and demand prevention from across the country.
	3. **Digital Transformation projects –** the LGA has awarded £560,000 funding for digital schemes to projects involving 34 councils through the digital transformation programme. The aim of the programme is to develop digital solutions to support work on national transformation programmes.
	4. **Be a Councillor -** new Be a Councillor projects have been agreed with Birmingham and the Isle of Wight.  The Isle of Wight campaign will be the first to specifically target getting more women into public office and will centre around an event in the Autumn.
	5. **Councillors’ Guide -** published our new Councillors’ Guide for 2016/17 online [here](http://www.local.gov.uk/councillors-guide-2016/17). The guide is a quick reference resource providing councillors with essential information that they need to know.
	6. **Change of control support** - contacted councils who may have experienced a change in leadership and/or political control to offer support. The LGA offers up to five days of free support from experienced councillor peers for new leaders and cabinet members.
	7. **Highlighting Political Leadership** – the Leadership Academy graduation took place in Warwick on 19-20 May, with over 140 new Leadership Academy graduates – the highest number since 2010.  This has been a record breaking year, with more Leaders than ever attending our programmes.
	8. **National Graduate Development Programme (ngdp) -** all successful candidates have been allocated interviews. The scheme has proved to be incredibly popular this year with more councils and graduates getting involved than ever before.
	9. **LGA / Arts Council England improvement offer –** completed an evaluation of library peer challenges carried out over the last three years and collected new case studies showcasing different library delivery models.
	10. **Local government pensions –** launched the new [national website](https://lgpsmember.org/) for LGPS members in England and Wales. The website provides scheme information, interactive tools and contact details for members and prospective members of the LGPS..
	11. **Automatic enrolment enquiry –** submitted a response to a DWP enquiry on lifetime ISAs and automatic enrolment following the announcement of the introduction of lifetime ISAs as a new retirement savings vehicle in the 2016 Budget.
	12. **Exit payment reforms –** submitted [a response](http://lgpsregs.org/images/Drafts/2016-02ExitPaymentsReformsConsResponse.pdf) to a Government consultation on reforms to public sector exit payments where an employee leaves the public sector. The LGA response was based on views expressed by authorities following a consultation that we carried out with them.
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**Part 2 – Media outreach and membership related activity**

**Media and Public Affairs**

1. The LGA was mentioned **205 times** in the Houses of Parliament.
2. The LGA gave evidence to **12 parliamentary inquiries** (including oral evidence to the EFRA Committee inquiry into flood prevention and written evidence to the Business, Innovation and Skills Committee inquiry into Powerhouses and Engines).
3. The LGA circulated formal written briefings to MPs and Peers for 1**6 parliamentary debates**. We briefed on, and suggested amendments to, a range of primary legislation including the Housing and Planning Bill, Investigatory Powers Bill and Policing and Crime Bill.

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| **Media Source** | **Issue**  |
| **FT, Mirror** | The LGA’s warnings that the extra 2 per cent levy on council tax will not be enough to cover the funding gap in adult social care. |
| **Guardian** | Asylum, Refugee and Migration Task Group Chairman Cllr David Simmonds’s call for the government to properly resource local authorities to cope with a rise in unaccompanied child asylum seekers. |
| **Mirror, Mail, i paper** | The LGA’s estimate that the new National Living Wage could cost councils at least £330 million in 2016/17 and call for £700 million of new funding earmarked for social care by 2020 to be brought forward. |
| **Guardian, Mail, i paper, Mirror, Sun, New Day, BBC Online, ITV Online, Good Morning Britain, BBC Radio 2, BBC Radio 5 Live** | The LGA’s announcement of council support for the National Living Wage alongside a warning that the cost of introducing it will heap further pressure on social care services, followed by Deputy Chairman Cllr David Simmonds’s television interview. |
| **Telegraph Online, Mail Online, Sun** | The LGA’s analysis that council tax increases will not be enough to offset the full impact of further funding reductions for local authorities. |
| **BBC Online** | The LGA’s response to government data showing that council tax bills in 314 out of 327 areas in England will see an average increase this year of £46, even if the council is freezing its share. |
| **ITV News, Guardian Online, Times, BBC Online** | Community Wellbeing spokesperson Cllr Izzi Seccombe’s warning that social care services could hit “breaking point” because of the introduction of the National Living Wage. |
| **Independent, Guardian** | Chairman Lord Porter discussing the LGA’s response to the Budget announcement. |
| **LBC, Express, Mail Online and Guardian** | Vice Chair Cllr Nick Forbes discussing the LGA’s Budget submission and warning against any further cuts to local government. |
| **BBC Online, Guardian Online** | The LGA’s response to an Environment, Food and Rural Affairs committee report on air pollution, calling for councils to have a range of powers and devolved funding to combat the issue. |
| **BBC Online** | The LGA’s call for local areas to be able to accept new powers and extra funding without having elected mayors. |
| **Sky News, LBC, Sky News Online, ITV News Online and Mail Online** | Deputy Chairman Cllr Peter Fleming’s call for developers to introduce new measures to ensure new homes and businesses are better protected against floods. |
| **BBC Online** | The LGA’s call for government to meet its commitment to replace high-value homes sold to fund the extended Right to Buy scheme. |
| **BBC Online, Mirror Online, Independent Online** | The LGA’s response to the Public Accounts Committee’s report into government plans to extend the Right to Buy scheme to housing association tenants. |
| **BBC Radio 4’s Today in Parliament** | LGA President Lord Kerslake’s comments on the Housing and Planning Bill following the Bill’s debate in the House of Lords. |
| **BBC Radio 4’s The World at One** | Chairman Lord Porter discussing his amendment to the Housing and Planning Bill, which would protect secure tenancies for social housing tenants with children or claiming disability benefits. |
| **Guardian Online**  | The LGA’s estimate that housing benefit paid to private landlords could rise by £200 million. |
| **Guardian Online** | The LGA’s warning that 80,000 social rented homes will be sold and unable to be replaced by councils. |
| **Mirror Online** | The LGA’s warning that the Government’s proposed Pay to Stay policy would have left 60,000 households unable to afford market rents or take up the option to buy their own council home. |
| **Good Morning Britain, BBC Radio 5 Live, BBC News, Sky News, ITV News and on Mail Online, BBC Online, ITV Online, Sky News Online, Telegraph, Sun, i paper, New Day** | LGA Vice-Chairman Cllr Gerald Vernon-Jackson responding to the Government’s announcement of an extra pothole funding allocation. |
| **BBC Radio 5 Live, i paper, the Independent** | Housing spokesman Cllr Ed Turner’s interview about the LGA’s survey results on the consequences of housing reforms. |
| **FT, Telegraph** | The LGA’s research showing nearly half a million homes in England with planning permission have yet to be built. |
| **Independent on Sunday** | Housing spokesman Cllr Peter Box speaking about council efforts to tackle homelessness. |
| **Telegraph, Guardian, i paper, Times, Mirror, New Day, BBC Radio 4’s You and Yours, Good Morning Britain, LBC** | Safer and Stronger Communities Board Chair Cllr Simon Blackburn, Deputy Chairman Cllr Peter Fleming, and Community and Wellbeing Board member Cllr Jonathan McShane’s call for the mandatory display of food hygiene ratings at all food outlets. |
| **BBC News, Sky News, LBC, BBC Radio 2, BBC Online, ITV Online, Telegraph, Mail, Times, i paper, Star, Guardian Online, Mirror Online, Express Online, Metro Online, BBC Breakfast, BBC Radio 5 Live** | The LGA’s call for restaurants to offer free tap water to families eating out, as a healthy alternative to sugary drinks, followed by Safer and Stronger Communities Board Chair Cllr Simon Blackburn’s interviews on this topic. |
| **Times, Metro, Mirror, Mail Online** | The LGA’s response to new official figures which revealed the scale of the nation’s obesity crisis. |
| **Mirror, Mail, Independent Online, Metro Online, Telegraph Online** | Cllr Izzi Seccombe’ response to new research which shows loneliness can increase the chances of having heart disease or a stroke. |
| **Mail, Sun, Guardian, New Day, Express, Star, Times, Metro, i paper, Mirror, BBC Breakfast, BBC Online, ITV Online, Independent Online, BBC Radio 1, Radio 2, Radio 4 and Radio 5 Live, Good Morning Britain, BBC Radio 5 Live, ITV News, BBC News** | The LGA’s media release warning about how the cost of removing decayed teeth in children has increased to more than £35 million a year, with follow-up interviews by Deputy Chairman Cllr David Simmonds, Health and Wellbeing spokesperson Cllr Izzi Seccombe and LGA Vice Chairman Cllr Gerald Vernon-Jackson. |
| **BBC Breakfast, BBC News and Sky News, BBC Radio 5 Live, BBC Radio 2, BBC Radio 5 Live, BBC local radio, Mail, Mirror, Sun, Telegraph Online, BBC Online, Sky News Online, ITV News Online** | Stronger and Safer Communities Board Chair Cllr Simon Blackburn and Deputy Chairman Cllr Peter Fleming warning about dangerous DIY teeth whitening kits. |
| **BBC Online, BBC Radio 2, 3, 4, and 5 Live, Sky News, Sun, Express, Telegraph, Star, Mirror, i paper, ITV Online, Sky News Online and LBC Online** | The LGA’s media release urging the drinks industry to produce more low strength cider, wine, beer and spirits to help tackle drink-related health problems, with a follow-up interview by Community Wellbeing spokesperson Cllr Izzi Seccombe. |
| **BBC Radio 5 Live, Mail Online, Independent Online, Express, Good Morning Britain, LBC** | Community Wellbeing Board Deputy Chair Cllr Richard Kemp’s call for councils to be given powers to ban junk food advertising near schools, nurseries and children’s centres. |
| **Mail** | LGA Licensing spokesman Cllr Tony Page’s response to a new report by the Institute of Alcohol Studies, which found allowing alcohol to be served 24 hours a day had drained police resources. |
| **Mail Online,** **BBC Online**, **Mail Online**, **BBC Online**, | Community Wellbeing spokesperson Cllr Izzi Seccombe’s call for the government to close the loophole that allows some academies to avoid signing up to school food standards. |
| **BBC Online, Guardian Online** | Community Wellbeing Portfolio Chair Cllr Izzi Seccombe’s comments on NHS England’s decision to reconsider whether to provide a drug treatment which can prevent HIV. |
| **Mail Online, Independent Online** | The LGA’s call for restaurant, pub and fast food chains to commit to cutting salt and help reduce salt consumption. |
| **BBC Online, Mirror Online, Mail Online and FT Online** | The LGA’s response to the High Court ruling in favour of a father who took his daughter on holiday in term time. |
| **BBC Radio 4’s World at One, BBC News channel, BBC 6pm and 10pm News, Sky News, ITV News, Channel 5 News, LBC, BBC Radio 5 Live, Guardian, Times, Mail, Mail Online, Mirror, New Day, Express, Telegraph Online, FT Online, Independent Online, BBC Online.** | Asylum, Migration and Refugee Taskgroup Chairman Cllr David Simmonds’s interview response to the government announcement that they will work with councils to help support unaccompanied asylum seeking children in Europe. |
| **Guardian, Guardian Online** | Asylum, Refugee and Migration Task Group Chairman Cllr David Simmonds discussing how councils doubled the number of unaccompanied asylum-seeking children they accepted last year. |
| **Mail Online** | Asylum, Migration and Refugee Task Group Chairman Cllr David Simmonds’s comments on the government’s commitment to support a further 3,000 ‘at risk’ child refugees. |
| **Guardian, Express Online** | The LGA’s response to the Government’s new national dispersal scheme for asylum seeking children. |
| **Mail, FT Online** | The LGA’s estimate that it costs £50,000 a year to pay for the foster care, health and education of a child refugee. |
| **Express, Sunday Telegraph, Mail Online, Sky News Online, ITV Online, LBC Online, BBC Radio 5 Live, BBC Radio 5 Live, Sky News, LBC** | Economy, Environment, Housing and Transport Vice Chair Cllr Martin Tett’s comments on the introduction of powers allowing councils to issue on-the-spot fines of up to £400 for fly-tippers. |
| **Mirror, Sunday Mirror, New Day, ITV Online, LBC** | The LGA’s call for the government to lower the maximum stakes of Fixed Odds Betting Machines (FOBTs) from £100 to £2 and to give councils powers to stop the clustering of betting shops. |
| **BBC News, BBC Online, Guardian, Times, Telegraph Online, Mirror, Sun, Star** | Analysis by the LGA which showed that 86 per cent of council-maintained schools continue to outperform academies. |
| **FT, BBC News** | The LGA’s warning that the Apprenticeship Levy will cost councils £207 million a year and that the money should instead be pooled locally to be spent on closing skills gaps. |
| **Channel 4 News, BBC Breakfast, BBC Radio 4’s Today programme, LBC, Guardian, Times, BBC Online, Mail Online, New Day, Metro, Telegraph Online, BBC Online, Sunday Express, Observer** | Vice-Chair of the Children and Young People Board Cllr Richard Watts’s call for councils to be given new powers to provide classroom places if the government pressed ahead with plans to turn all schools into academies. |
| **Mail, Sun** | Children and Young People Board Chairman Cllr Roy Perry call for councils to have appropriate powers to ensure children get a suitable school place, following national offer day. |
| **BBC Online** | Vice Chair of the LGA's Children and Young People Board Cllr Richard Watts’s response to a report by the Fostering Network on the impact of funding cuts on foster carers. |
| **Guardian Online** | The LGA’s guidance for council communications staff during the pre-election purdah period. |
| **BBC News, BBC One O’clock News, BBC Radio 5 Live, Channel 5 News and in the Guardian, Mirror, Mirror Online, FT, New Day, Mail Online, Independent, BBC Online, ITV Online and Sky News Online, BBC Question Time, BBC Radio 5 Live, BBC Online, BBC Radio 4’s Today in Parliament, BBC Daily Politics** | The LGA’s response to government plans announced in the Budget to force all schools to become academies, including Children and Young People Board Vice Chair Cllr Richard Watts’s interview on this topic. |
| **Guardian Online, Independent Online** | The LGA’s previous research which found academies did not generally perform any better than local authority-run schools. |
| **BBC Breakfast, BBC News, BBC Radio 2, BBC Radio 4, BBC Radio 5 Live, Times, Mail Online, Guardian, FT, Sun, Independent, i paper** | A joint letter signed by the Leaders of the Conservative, Labour, Liberal Democrat and Independent groups at the LGA calling for the Government to drop plans to force all schools to become academies by 2022. |
| **Guardian, Mirror Online** | A joint letter signed by all four LGA political urging Lords to back a number of key amendments to the Housing and Planning Bill. |
| **BBC Online, Guardian Online, Mail Online** | The LGA’s response to the Education Secretary’s announcement that council-maintained schools rated ‘good’ or ‘outstanding’ by Ofsted will not be forced into academy status. |
| **Telegraph** | People and Places Board Chairman Cllr Mark Hawthorne discussing the LGA’s Up to Speed campaign calling for the minimum broadband standard to be a percentage of average national speeds. |
| **Express** | The LGA’s lines about how councils are prepared for the forecasted drop in temperatures. |
| **Mail, BBC Online, Independent Online, Guardian Online, BBC Radio 5 Live, BBC Radio 4** | The LGA’s statement about compulsory microchipping for dogs. |
| **BBC Breakfast, BBC Radio 5 Live, BBC Online, Guardian Online, Mail Online, ITV Online, Star, BBC News, Radio 2, 4, 5 Live, Sky News, LBC bulletins, Channel 4 News,**  | The LGA’s survey which found that almost £250 million worth of damage to roads, bridges, public rights of way and drainage systems was caused by this winter's floods, with follow-up interviews by Environment spokesman Cllr Peter Box and Vice Chair Cllr Marianne Overton. |
| **Telegraph, Express Online** | The LGA’s response to a government–backed report about how public services could save money through making use of new technologies. |
| **BBC Breakfast, Mirror, Telegraph Online, ITV Online** | The LGA’s response to the Asphalt Industry Alliance’s annual roads survey, showing that repairing the nation’s roads would cost almost £12 billion and take 14 years. |

**LGA Membership**

1. Sheffield City Council are now back in membership and have paid their subscription in full. 8 councils have given notice to leave the LGA 31 March 2017.

**On notice to leave on 31 March 2017**

* 1. East Staffordshire Borough Council (rolled over)
	2. Hartlepool Borough Council
	3. Gosport Borough Council
	4. Waverley Borough Council (rolled over)
	5. Preston City Council (rolled over)
	6. West Sussex County Council (rolled over)
	7. London Borough of Richmond (rolled over)
	8. National Parks England (corporate membership for 10 English National Parks)

**Out of membership**

* 1. London Borough of Bromley
	2. London Borough of Wandsworth
	3. London Borough of Barnet

**Membership visits for the Senior Management Team**:

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| **Chief Executive’s Membership Visits: 6th April – 8th June 2016** |
| 14th April | North Dorset, West Dorset, Weymouth and Portland Councils |
| 21st April | MJ Spring Forum |
| 22nd April | CEXs’ London Committee |
| 25th April | Liverpool City Council |
| 26th April | NW CEXs’ meeting |
| 26th April | Manchester City Council |
| 27th April | Essex County Council |
| 27th April | Thurrock Council |
| 29th April | Leadership Roundtable, Leeds |
| 10th May | London Borough of Ealing |
| 12/13th May | Association of County CEXs, Lincoln |
| 17th May | Slough Borough Council |
| 19th May | London Borough of Redbridge |
| 26th May | Key Cities |
| 7th June | Warwickshire County Council |
| **Forward plan: 9th June – 20th July 2016** |
| 10th June | Surrey CEXs’ meeting |
| 14th June | Association of NE Councils |
| 14th June | Hartlepool Borough Council |
| 17th June | Yorkshire and Humber CEXs’ meeting |
| 17th June | Wakefield Metropolitan Borough Council |
| **Associate Director's Membership Visits: 6th April – 8th June 2016** |
| 11th April  | West Midlands Combined Authority  |
| 14th April  | Bournemouth, Poole and Dorset |
| 21st April | London Councils |
| 29th April  | West Midlands Combined Authority  |
| 13th May  | West Midlands Combined Authority |
| 17th May | East of England District Councils |
| 20th May | West Midlands Combined Authority |
| 27th May | West Midlands Combined Authority |
| **Forward plan: 9th June – 20th July 2016** |
| 10th June | West Midlands Combined Authority |
| 16th June | West Midlands Combined Authority |
| 30th June | Bournemouth, Poole and Dorset  |
| 1st July | West Midlands Combined Authority |
| 13th July | West Midlands Combined Authority |
| **Head of Workforce's Membership Visits: 6th April – 8th June 2016** |
| 26th April | Rotherham Metropolitan Borough Council |
| 9th May | London Borough of Southwark |
| 17th May | Rotherham Metropolitan Borough Council |
| 18th May | London Borough of Tower Hamlets |
| 25th May | Rotherham Metropolitan Borough Council |
| **Forward Plan: 9th June – 20th July 2016** |
| 13th June | Cheltenham Borough Council |
| 18th July | London Borough of Southwark |
| **Head of Policy's** **Membership Visits: 6th April – 8th June 2016** |
| 15th April | Northern Partnership NHS financial summit, Leeds  |
| 18th April | Health Transformation Task Group with regional CEXs  |
| 6th June | Immigration Bill event with local authorities  |
| 7th June | Meeting with regional CEXs on asylum and migration |
| **Forward Plan: 9th June – 20th July 2016** |
| 10th June | Borough of Stockton on Tees |
| 14th July | Health Transformation Task Group with regional CEXs  |
| 15th July | Cheshire West and Chester Council |
| **Head of Improvement's Membership Visits: 6th April – 8th June 2016** |
| 7th April | London Borough of Merton |
| 29th April | Leeds City Council |
| **Forward plan: 9th June – 20th July 2016** |
| 10th June | Wakefield Council |
| 17th June | London Borough of Harrow |
| 1st July | London Councils |
| **Director of Communications’** **Membership Visits: 6th April – 8th June 2016** |
| 14th April | NALC event in Birmingham |
| 25th April | Newcastle City Council |
| 26th April | Devolution event in Manchester |
| 4th May | London Borough of Harrow  |
| 28th May | Devolution event in Newcastle |